



KEYNOTE ADDRESS

Proof Is Not Enough

Lessons from 25 Years of Scaling Water Innovation in Nepal



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Global FEWture Alliance to Showcase Innovative Wastewater Reuse Technology and Convene International Symposium on Climate Resilience in Nepal, June 29 to 30; KU and University of Maryland-based Global FEWture Alliance (GFA)

Wastewater Is Not a Problem. It Is a Resource.

We were chasing new water with one hand — and throwing away used water with the other.



Energy Generation

Electrochemically active microorganisms break down organic matter and transfer electrons to capture electrical energy — directly from wastewater.



Fuel Production

Microbial Electrochemical Technologies (METs) can produce storable hydrogen or methane — converting wastewater into a clean energy carrier.



Resource Recovery

Critical nutrients — nitrogen, phosphorus, potassium — recovered for agricultural use. Three resources hiding in every drop: Energy · Nutrients · Water.

The World Is Finally Catching Up

World Economic Forum Analysis · Rethinking Wastewater: Why the Future of Water Treatment Is About Resource Recovery · Apr 2026

359bn

m³/year

wastewater generated globally

— yet only half is treated

800,000

GWh

chemical energy in global wastewater

≈ one-fifth of total US annual electricity output

3

resources

hiding inside every drop of wastewater

Energy · Nutrients · Water



“There is no such thing as waste water.”

The real waste is failing to reuse it.”

— Nandita Kanwar
Director, Hydromo

Three Blind Spots We Need to Address



Missing from the Climate Agenda

Climate policy focuses on emissions and renewables — but sustainable water reuse barely gets mentioned. Yet it is one of the lowest-cost, lowest-carbon climate adaptations available.



The Pilot Trap

Around the world, proven innovations — rainwater harvesting, constructed wetlands, greywater recycling — are celebrated at conferences and never replicated. We have become very good at starting pilots. Very poor at ending them.



Proof ≠ Scale

Something is broken in the chain between proof and scale. It is not the technology, not the data, not the awareness. The gap is leadership, governance, and systems.

“Wastewater is often viewed as waste — but it is actually a valuable resource providing water, energy, nutrients, and other recoverable materials.”

The Water Scarcity Paradox

50%

of Kathmandu's water demand went unmet

2.5m

annual groundwater depletion — every year

40 MLD

untreated wastewater into Bagmati River daily

\$468M

mega-project to pipe water 27km from Melamchi

Extraction of fossil water



Untreated discharge into Bagmati



People queuing for tanker water



Discharge vs. Reuse — the choice we kept making

EcoHome — Integrated Water Management (2002)

Home Without City Water Supply · Reuse & Recycle of Waste · Built 2002 · 135 m²



EcoHome — all systems integrated into one building

☁️ Rainwater catchment (2 roof areas)

🚰 Underground water collection tank

🌿 Greywater treatment plant (reed bed)

🚽 UDD toilet — urine diversion

☀️ Solar panel for water heating

🚰 Roof tanks for water storage

🔨 Dugwell for groundwater recharge

🌊 Biosand filter for drinking water

🌻 Garden — fed by urine compost

EcoHome, Kathmandu — Built 2002

House Without City Water Supply · 135 m² · Family of 4 · No government funding



Aerial view — EcoHome, Dallu, Kathmandu

33 L per person per day
(vs. 100–150 urban norm)

47% of clean water saved
by greywater recycling

116 m³ rainwater harvested
per year

2.4% extra cost over
standard construction

Cost already recovered — saves USD 370/yr

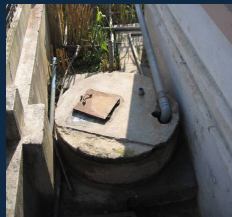
Rainwater Harvesting & Greywater Recycling



RAINWATER HARVESTING



Roof as Rainwater Catchment



Dugwell for groundwater recharge and sand filter



Underground water collection tank

7-8
months

rain covers full
water needs



GREYWATER RECYCLING



Reed bed for greywater
treatment — 4.8 m²



Treated water reused — garden
flourishes



Treated greywater for Flusing toilet and car washing



47%

of clean water
demand saved

Ecological Sanitation & Garden Produce



ECOLOGICAL SANITATION (ECOSAN)



UDD toilet — separates at source



Collection bins — basement storage or urine and feces



Excreta converted to soil conditioner



Roof Top Garden where urine and feces applies



VEGETABLES GROWN WITH ECOSAN COMPOST



Beans & greens



Spinach



Tomato



Radishes harvested

EcoHome as a Living Learning Centre

Open to all — NGOs, schools, media, international delegations · Integrated into academic curriculum



NGO Forum — EcoHome poster



Students learning on-site



Distinguished visitors in the EcoHome garden

12 years of operation · Hundreds of visits · Internationally recognised best practice · Integrated in academic programmes

Documentary film — broadcast on Nepal Television

EcoHome: What Happened Next

✓ What Worked

- Became a demonstration site — open to all
- NGOs, schools, media visited on World Water, Earth & Environment Days
- Technology performed flawlessly for 12 years
- Internationally recognised best practice — integrated in academic curriculum
- Rainwater harvesting replicated by many; greywater treatment by a few

✗ What Didn't Follow

- Visitors left inspired — most forgot within months
- UDD toilet attracted almost no public interest
- Unable to train enough technicians for maintenance
- Building engineers did not adopt integrated water design
- No recognition or incentive from city or government
- Couldn't continue once I left the country after 12 years

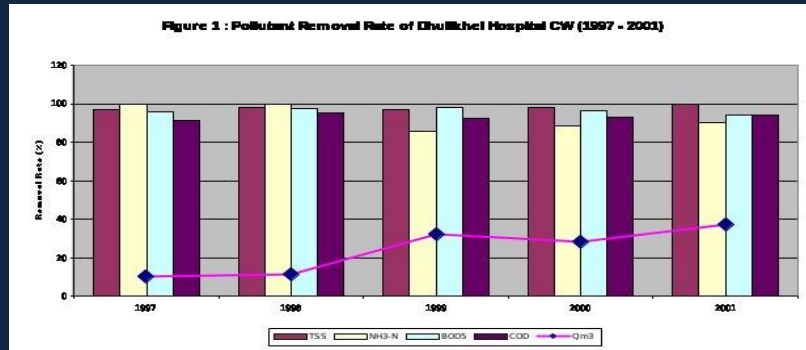
"We had working technology. We had open doors. We had data. The city kept waiting for Melamchi."

Dhulikhel hospital wastewater treatment plant (1997)

Nepal's first — gravel, sand, local reeds, no electricity, no chemicals



Pollutant Removal Rate 1997–2001



**95%+ pollutant removal
Water → irrigation**

From One Site to Eight — Then the Stall



1997

First CW at Dhulikhel Hospital (30 beds). 20 m³/day. Met with deep scepticism.



2001+

Hospital grows to 80 beds. System scales to 40 m³/day. 95%+ removal — consistently.



2003+

8 more plants: Sushma Koirala Hospital, Malpi School, Kathmandu University, hydropower office, Pokhara septage & leachate system.



2025

Around 70 units built; many are non-functional or poor O&M



Kathmandu University CW system

Pokhara Fecal Sludge & Leachate Treatment

Fecal Sludge and Land fill Leachate Treatment System in Pokhara Municipality

- Large CW system — built with several conflicts;
- Concentrate more on construction rather than technical issues;
- Operate without having proper training and O&M guideline



Treated water into irrigation canal — a hazard became a community resource.

System Assessment Findings — Part 1

01 Planning, Design & Implementation

Only 50% of systems had good design; implementation was good in 81.8% of installations. However, the handover process was identified as poor across the board.

02 Operation & Maintenance (O&M)

O&M skill was adequate in only 4.5% of systems, leading to improper daily maintenance. Unskilled management bodies and lack of supervision further compounded the problem.

03 Treatment Performance

Treatment efficiency rated good in only 33.3% of systems. Microbiological removal was significant but insufficient for safe direct reuse of treated water.

Lab Analysis (5 systems in-depth):

BOD removal: 66%–97%

COD removal: 65%–95.4%

TSS removal: 86%–99.8%

System Assessment Findings — Part 2

04

Factors Governing Performance

Better-performing systems shared: good design to prevent stormwater inflow, skilled O&M personnel, secured financial sources, and effective daily maintenance routines.

05

Financial & Management Aspects

Many systems lacked secured financial sources and consistent management oversight, directly undermining their long-term sustainability.

The evidence is clear: financial security, skilled O&M, and strong governance are the decisive factors between systems that work and systems that fail.

Why Didn't It Scale? — Part 1

01 No One to Call When Things Break

A critical shortage of experienced, hands-on service providers. When a pipe blocked at one of our plants, nobody came for three weeks. A minor issue became a permanent shutdown. We built the car. We forgot to train the mechanics.

02 The Expertise Gap

The people who truly understand these systems are rare — and when large projects get funded, they are precisely the people who cannot get hired. Large projects demand credentials, not field experience. We scale the paperwork while the real knowledge stays small.

03 Motivation That Evaporates

When Kathmandu's water crisis was acute, people were motivated. But the moment immediate pressure drops — the rains come — the long-term solution loses its urgency. Innovation needs sustained motivation. Crisis produces only temporary motivation.

04 No Stick, No Carrot

No meaningful penalty for discharging untreated wastewater. No meaningful incentive for treating it. Without a penalty mechanism, the status quo is always cheaper. Without an incentive mechanism, innovation is always optional.

Why Didn't It Scale? — Part 2

05 People Only Innovate Under Stress

Every visitor to EcoHome left inspired. Most forgot within months. We are wired to solve the problem in front of us — not the one moving toward us. The best time to build a rainwater system is before the drought. We always want to build it during the drought.

07 No Standards, No Quality Control

A poorly designed system — built by someone who read about the technology but never built one — failed publicly. Decision-makers concluded 'these systems don't work.' Without regulatory standards, every failure becomes an indictment of the entire innovation.

06 Short-Sightedness Is a Governance Failure

Short-sightedness is the default human condition. Governance exists precisely to compensate for it. Where water reuse has scaled — Singapore, Israel, Australia — governments mandated it, funded it, and enforced it. Voluntary adoption is not a strategy.

08 The Champion Dependency

Every site that worked had one person who believed in it. When that person left, momentum left with them. We had built systems. We had not built institutions. Individual champions cannot substitute for policy, standards, and sustained investment.

THE REAL BARRIER

It was never the technology.



Missing Service
Ecosystem



Expertise Goes to Wrong
Places



No Incentives or
Penalties



No Standards or
Regulation



Motivation Tied to Crisis



Short-Term Thinking



Champion Dependency



Pilot Trap Culture

**These are not technical problems.
They are leadership and governance problems.**

And that is precisely why I am talking to you today.

What Leadership Actually Demands

Demonstrate first, advocate second



Build the EcoHome before you write the report. Proof speaks louder than proposals.

Push for standards and regulation



Even when it is unpopular. Standards protect users, protect the technology's reputation, and force the conversation.

Build coalitions, not just systems



Dhulikhel worked because a hospital director believed in it. Find your champions and build institutions around them.

Invest in the service ecosystem



Train the mechanics before the car breaks. Build local capacity for maintenance, repair, and quality control.

Make the invisible visible



Calculate the cost of inaction. Show what untreated wastewater actually costs — in health, rivers, and lost opportunity.

Stay engaged after the ribbon cutting



The hardest work starts after the demo. Be the person who is still there on day 1,000 when nobody is watching.

YOUR ROLE

Find the EcoHome in your field.

The thing that works — but nobody has scaled yet.
That is your leadership opportunity.

1

What proven innovation in your field is stuck at pilot scale?

2

Who is the champion that needs support — or an institution that needs building?

3

What regulation, standard, or incentive is missing — and who needs to hear that from you?

One action this week: Identify one proven local innovation in your field that deserves wider adoption.

My Question?



Water scarcity is not inevitable. The technology exists. The evidence is in.

Climate-resilient water infrastructure is achievable — at household, community, and city scale.

What stands between proof and scale is not technology. It is government will, the right incentives, and a sustainable ecosystem for O&M.

Where governments mandate, fund, and enforce — and skilled people maintain systems long after launch — water resilience stops being a pilot and becomes a norm.

The question is no longer if it works — but whether we choose to make it last.

THERE IS NO SUCH THING AS ~~WASTE~~ WATER.

The real waste is failing to reuse it.

“

The future of urban water management is not about producing more water.

It is about designing systems where every drop is valued, treated responsibly, and given another purpose.

This requires both centralized and decentralized solutions working together because closing the loop is a citywide responsibility.

Nandita Kanwar
Director – Growth & Strategy
Hydromo



Building resilient urban water systems through dialogue, research and practice.

